## **Residents And Visitor Services**

**Executive Head:** Sue Cheriton

Executive Lead: Cllr Derek Mills, Cllr Nicole Amil, Cllr Robert Excell

Agreed Savings – Outline details	Savings for 2015/16		Implement- ation Cost	Delivery Date	Possible Risks / impact of proposals	Budget Reference
	Income £	Budget reduction £				
<b>Engineering Services</b>						
1. Engineering Services Increase income	23,000		None	April 2015	Internal proposal  More requirements to undertake external and grant funded work with less provision of service to supporting Council Projects.  Staff may be reduced if income cannot be achieved.	353
					New projects internally may be affected	

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	Income £	Budget reduction £				
<b>Public Toilets</b>						
2. Public Toilets  Commercialisation of Preston toilet block		10,000	None	April 2015	Minor proposal  Commercialisation of Preston toilet block - The toilet will be offered on a long lease under competitive tender; the requirement of the lease is that toilet facilities for use by the public must be provided on a like for like basis, although the tenant can use the building for other uses such as a restaurant or water sports centre.	562

Agreed Savings – Outline details	Savings for 2015/16		Implement- ation Cost	Delivery Date	Possible Risks / impact of proposals	Budget Reference
	Income £	Budget reduction £				
Recreation and Landsca	ре					
3. Parks and Open Spaces  Reduction in maintenance  (Proposal agreed by Council in Feb 2014)		20,000				563
4. Parks and Open Spaces  Reduction in maintenance through ordered services		10,000	None	April 2015	Minor proposal  There is the potential for public dissatisfaction from reduced maintenance of parks. When furniture/signs or other structures such as play equipment require maintenance these may be removed. Only contracted maintenance will take place	563

Agreed Savings – Outline details	Savings for 2015/16		Implement- ation Cost	Delivery Date	Possible Risks / impact of proposals	Budget Reference
	Income £	Budget reduction £				
Highways						
5. Road Safety  Reduce the level of road safety education delivered		19,700	None	April 2015	Almost no road safety activity will be delivered in schools and within the community instead most road safety education will be delivered on-line or using national campaigns.  Section 39 of the Road Traffic Act 1988 states that Local Authorities must in light of accidents in our area take such measures; including information, advice and training which appear to be appropriate to prevent such accidents.  An Equality Impact Assessment has been undertaken in relation to this proposal which includes consultation results.	561
6. Highways  Structural Maintenance elements – reducing ordered work values / reduced highway repairs through ordered works  (Proposal agreed by Council in Feb 2014)		95,000				557

Agreed Savings – Outline details	Savings for 2015/16		Implement- ation Cost	Delivery Date	Possible Risks / impact of proposals	Budget Reference
	Income £	Budget reduction				
7. Highways  Structural Maintenance elements – reducing ordered work values / reduced highway repairs through ordered works		60,000	None	April 2015	Minor Proposal  Reductions in replacing/upgrading roads & pavements.  Resources will be targeted to areas of the highest risk and the Council will encourage the public to report defects on-line.  There is the potential for public dissatisfaction as condition of highways may deteriorate over time.	557
8. Highways  Structural Maintenance – reduction in staffing		60,000	Associated redundancy costs and pension strain if applicable	April 2015	Major Proposal  Resources will be targeted to areas of the highest risk and the Council will encourage the public to report defects on-line. There is the potential for longer response times.  There is the potential for public dissatisfaction as condition of highways may deteriorate over time.	553
9. Highways Street Lighting  (Proposal agreed by Council in Feb 2014)		25,000				576
10. Street Lighting  Remove defective street lighting columns as they fail		60,000	ТВА	April 2015	Minor Proposal  As lighting columns fail these will be removed and not replaced, unless at main roads or junctions. This is a discretionary service. Longer term there will be less street lighting across Torbay (significant impact within 5 years). Main road and junctions will be maintained as the highest priority but potentially back lanes or roads servicing small number of properties will no longer be illuminated.	576

Agreed Savings – Outline details	Savings for 2015/16		Implement- ation Cost	Delivery Date	Possible Risks / impact of proposals	Budget Reference					
	Income £	Budget reduction £									
Parking Services - includ	Parking Services - including enforcement										
11. Car Parking/Enforceme nt		40,000	None	April 2015	Internal proposal  Following analysis of the cost of each Civil Enforcement Officer (CEO) compared to the payments generated by each officer from penalty notices issued it's clear that we will need to have agreement on at least maintaining existing CEO levels to achieve this budget figure.  Deployment of the CEO's will be optimised to achieve compliance with the budget as a priority rather than using these staff to support other council activities such as stewarding events.	802					
12. Savings generated from improved appeal processes  Development of IT Systems  (Proposal agreed by Council in Feb 2014)		40,000				802					
13. On Street Parking Income generation (Proposal agreed by Council in Feb 2014)	50,000					803					

Agreed Savings – Outline details	Savings for 2015/16		Implement- ation Cost	Delivery Date	Possible Risks / impact of proposals	Budget Reference
	Income £	Budget reduction £				
14. On Street Parking		10,000				803
Reduced Maintenance						
(Proposal agreed by Council in Feb 2014)						
15. Car Park Infrastructure		4,000				804
Reduce maintenance						
(Proposal agreed by Council in Feb 2014)						

Agreed Savings – Outline details	Savings for 2015/16		Implement- ation Cost	Delivery Date	Possible Risks / impact of proposals	Budget Reference		
	Income	Budget						
	£	reduction £						
Transport Co-ordinatio	Transport Co-ordination (Subsidised Transport)							
16. Removal of		42,650		April	Major proposal	570		
council funding				2015	Risk of legal challenge in respect of the Councils duty to consider the need for			
for the existing					public transport not otherwise met by the commercial operators with			
four subsidised					particular consideration for the elderly and disabled.			
bus services in								
Torbay-					As per the Transport Act 1985:- It is the duty of the County Council (Unitary			
					Authority) to secure the provision of such passenger transport services as the			
Route 11 Two additional					council considers appropriate to meet any public transport requirement within			
early morning journeys					the County which would not in its view be met apart from action taken by the			
from The Strand Torquay					Council.			

Agreed Savings – Outline details		ngs for 15/16	Implement- ation Cost	Delivery Date	Possible Risks / impact of proposals	Budget Reference
	Income £	Budget reduction £				
to Teignmouth Triangle.  Route 17/17A Four evening return journeys from Bank Lane Brixham to Halfway House and Copythorne Road.  Route 22/22E Two early mornings and five evening return journeys between Brixham Bank Lane and Kingswear, jointly subsidised with Devon County Council.  Route 25 Eight return journeys between Paignton and Stoke Gabriel which is jointly subsidised with Devon County Council					Once the public transport requirements have been identified, the Council is entitled to take into consideration the funds available and the source of the funds. However the Council must have regard to the transport needs of the elderly and disabled.  The Council currently operates a fare car scheme that provides subsidised taxi services for the elderly and disabled.  A needs assessment has been undertaken regarding this service.  An Equality Impact Assessment has been undertaken in relation to this proposal which includes consultation results.  It has been agreed that £7,500 transitional funding is applied for the number 25 route for 2015/16. This funding is not available to support any other route. This contract is with Devon County Council and will have to be agreed with them.	
17. Removal of unallocated bus subsidy funding		38,350		April 2015	Internal proposal  No risk as funding currently unallocated	570
18. Payment towards rail infrastructure		25,000		April 2015	Internal proposal  Payment ceases in 2016/17 as part of a three year agreement, however the	570

Agreed Savings – Outline details	ine Savings for 2015/16		Implement- ation Cost	Delivery Date	Possible Risks / impact of proposals	Budget Reference
	Income £	Budget reduction £				
project terminates					saving can be achieved in 2015/16 through accrual of 2014/15 unallocated subsidies to cover these costs.	
19. Removal of Public Transport Administration and supporting costs including timetable printing		38,700	Associated redundancy costs and pension strain if applicable	April 2015	Internal proposal  Provision for continued contact with Public Transport Operators and management of the Fare Car scheme will need to be managed within the future service planning.  Time table data now provide via web sites however resource will need to be planned to update information	570

Agreed Savings – Outline details	Savings for 2015/16		Implement- ation Cost	Delivery Date	Possible Risks / impact of proposals	Budget Reference
	Income £	Budget reduction £				
Arts Development & Ev	ents Sup	port				
20. Arts and Events Development	10,000					550
Arts – recharging staff resources as part of future grant allocation or delete vacant post						
(Proposal agreed by Council in Feb 2014)						
21. Events  Reduction in funding to external organisations		20,000	None	April 2015	Minor proposal  This funding is provided for varying events each year depending on current projects, these may range from Maritime events, through Cycling to Arts and Musical Festivals. Each event proposed is assessed for the economic and cultural benefits it may bring to Torbay.	551

Agreed Savings – Outline details	Savings for 2015/16		Implement- ation Cost	Delivery Date	Possible Risks / impact of proposals	Budget Reference
	Income £	Budget reduction £				
22. Arts and Events Development  Children's Week Festival		13,900	None	April 2015	Major proposal  This festival is a regular feature that takes place in August each year and attracts residents and visitors. This is supported by external funding and costs £25k on average – 14k of which is currently received from the Council.  There may be some public concern on the loss of the festival. This will impact on voluntary sector providers  There is the potential that if alternative funding cannot be identified the event is unlikely to continue.  An Equality Impact Assessment has been undertaken in relation to this proposal which includes consultation results.	551

Agreed Savings – Outline details	Savings for 2015/16		Implement- ation Cost	Delivery Date	Possible Risks / impact of proposals	Budget Reference
	Income £	Budget reduction £				
Museums (Including To	rre Abbe	y and Arch	nives)			
23. Torre Abbey	20,000	30,000				560
Increase income and reducing subsidy						
(Proposal agreed by Council in Feb 2014)						

Agreed Savings – Outline details	Savings for 2015/16				Possible Risks / impact of proposals	Budget Reference
	Income £	Budget reduction £				
24. Museums Grants		20,000				560
Savings generated through Future Museums Project (Proposal agreed by						
Council in Feb 2014)						
25. Museums Grants  Further reduction in  Museum Grants		20,000	None	April 2015	Major proposal  This would mean in 2015/16 museum would lose approx 40% of their budgets.	560
iviuseum Grants					There is the potential risk that if savings cannot be achieved from the Future Museum Project savings may need to be identified elsewhere within this service.	
					An Equality Impact Assessment has been undertaken in relation to this proposal which includes consultation results.	
					It is agreed that £30,000 transitional funding is applied in 2015/16 (pro rata for Brixham & Torquay Museums) to enable the Future Museum Project to be completed which will hopefully provide a sustainable future model to assist the management of all the museums in Torbay.	
26. Archives		15,000	None	April 2015	Internal Proposal	560
Reduction to trust				2013	Contract Re-negotiation with South West Heritage Trust who currently provide the archive service for £115,000 per annum	

Agreed Savings – Outline details	Savings for 2015/16		Implement- ation Cost	Delivery Date	Possible Risks / impact of proposals	Budget Reference		
	Income £	Budget reduction						
	L	£						
Theatres and Public Ent	Theatres and Public Entertainment							
27. Palace Theatre		22,000				566		
Increase income and explore opportunities for alternative delivery with nil subsidy								
(Proposal agreed by Council in Feb 2014)								

Agreed Savings – Outline details	Savings for 2015/16				Possible Risks / impact of proposals	Budget Reference
	Income £	Budget reduction £				
Sports Development		l				
28. Sports Development		25,000				565
Future State Project (FSP) transfer of sports booking and league support to TOR2 or alternative						
provider (Proposal agreed by						
Council in Feb 2014)						
29. Acorn Centre Grant  Reduction in funding		45,300	None	April 2015	Internal Proposal  This proposal will support the Acorn Centre in unlocking funding sources from other partners	565
Further to the agreement made at Council in February 2014 to cease the grant to the Acorn centre it is now proposed that a grant of £5,000 per annum is made to the centre.						

Agreed Savings – Outline details		Savings for 2015/16		Delivery Date	Possible Risks / impact of proposals	Budget Reference
	Income £	Budget reduction £				
30. Natural Environment and Sports Facilities		40,000				563
Parks and open spaces – part of Future State Project (FSP)						
Transfer to clubs of repairs to parks and cyclical maintenance.						
(Proposal agreed by Council in Feb 2014)						
31. Natural Environment and Sports Facilities  Sports Pitches – reduce ordered services and stop		17,000	None	April 2015	Minor Proposal  There will be reduced ability to support improvement projects.  Savings will impact on contractors of ordered services e.g. no repairs to fences, replacement of signs or boundary hedges cut.	563
improvement programmes					Sports Pitches may not have improvements implemented.	

Agreed Savings – Outline details	Savings for 2015/16		Implement- ation Cost	Delivery Date	Possible Risks / impact of proposals	Budget Reference
	Income £	Budget reduction £				
Corporate Security & C	CTV					
32. Corporate Security/CCTV  Automated monitoring only  (this would be added to the below estimated income as a full reduction in staffing)		74,000	Associated redundancy costs and pension strain if applicable	April 2015	Major Proposal  This reduction would change the operation of the CCTV unit – reducing it to an automated monitored service.  This may reduce the range of targeted approaches to support police activity.  Total saving would be £194,000 net of income which would be lost  An Equality Impact Assessment has been undertaken in relation to this proposal which includes consultation results.  It is agreed that £25,000 transitional funding is to be applied whilst options are explored for future delivery	552
33. Corporate Security/CCTV Income development  (Proposal agreed by Council in Feb 2014)	120,000					552

Agreed Savings – Outline details		Savings for 2015/16		_		Delivery Date	Possible Risks / impact of proposals	Budget Reference
	Income £	Budget reduction						
Management, Support	Contrac	t Manager	nent & Chair	rman's Bu	udget			
34. Environment Commissioner  Reduced project work on new initiatives		23,000	None	April 2015	Internal Proposal  Reduced project work on new initiatives	554		
35. Reduction in staffing  Reductions within Residents and Visitor Services		141,850	Associated redundancy costs and pension strain if applicable	April 2015	Minor Proposal  less functions would be delivered across the service  Less capacity to deliver new initiatives and projects.	564		
Reduction in grant over two years to Torbay Coast and Countryside Trust (TCCT)  (Proposal agreed by Council in Feb 2014)		50,000				580		

Agreed Savings – Outline details	Savings for 2015/16		Implement- ation Cost	Delivery Date	Possible Risks / impact of proposals	Budget Reference
	Income £	Budget reduction				
Reduction in grant over two years to the English Riviera Tourism Company (ERTC)  (Proposal agreed by Council in Feb 2014)		85,000				569
38. ERTC  Reduce subsidy to the ERTC		165,000		April 2015	This saving is to reduce the grant funding to the ERTC leaving a grant of £250,000 in 2015/16. (This proposal takes account of a previously agreed reduction of £85,000 - This was agreed at the Council meeting held in February 2014.)  There is the potential risk that this will result in destination marketing and the delivery of the visitor service information being reduced as a result of this reduction.  It is agreed that £100,000 of transitional funding is applied in 2015/16 for one year only (this is in addition to the grant of £250,000).	569
39. TOR2 Reductions  Client reductions (FSP) Savings generated from efficiencies in monitoring TOR2 contract  (Proposal agreed by Council in Feb 2014)		29,500			, , , , , , , , , , , , , , , , , , ,	556

Agreed Savings – Outline details	Savings for 2015/16		Implement- ation Cost	Delivery Date	Possible Risks / impact of proposals	Budget Reference
	Income £	Budget reduction £				
Libraries (Including Libr	ary Reso	urces Fund	d)			
40. Reduction in the Library relief staffing budget		7,500	Associated redundancy costs and pension strain if applicable	April 2015	Increased pressure in trying to maintain adequate staffing levels in the event of planned, unplanned or long term absences in frontline departments.  There is the potential that as a result of the reduction in relief staff this may result in unscheduled closures.	558
41. Loss of post of Inclusion Services Coordinator (0.51 fte) within Library services		11,900	Associated redundancy costs and pension strain if applicable	April 2015	Minor Proposal  Loss of role for disadvantaged groups including elderly and disabled. Cessation of Blind Club at Torquay library, and of Prime Time Group (for age 55+) at Paignton Library.  Remaining member of staff in this section will transfer to Bibliographical Services team, together with responsibility for RNIB subscription service for Visually Impaired Persons and residential home service.  An Equality Impact Assessment has been undertaken in relation to this proposal which includes consultation results.	558

Agreed Savings – Outline details			Implement- ation Cost	Delivery Date	Possible Risks / impact of proposals	Budget Reference
	Income £	Budget reduction £				
42. Staffing changes within Library services.		93,150	Associated redundancy costs and pension strain if applicable	April 2015	Internal Proposal  This will mean fewer functions can be delivered across the service  Limited capacity to support the delivery of new initiatives and projects in line with national drivers such as 'national offers'.  Current range of services, in line with current expectations of a modern library service, and overall service, will continue to be supported, albeit on a reduced basis.	558
43. Reduction in managerial and Supervisory roles at Paignton Library and Information Centre		5,500	Associated redundancy costs and pension strain if applicable	April 2015	Reduction in line with removal of the mobile library service, formerly managed by staff at Paignton Library and Information Centre (PLAIC), in 2014.	558
44. Alignment of staffing structure at Torquay Library		4,500		April 2015	Internal Proposal  Vacancy management	558

Agreed Savings – Outline details	Savings for 2015/16		Implement- ation Cost	Delivery Date	Possible Risks / impact of proposals	Budget Reference
	Income £	Budget reduction £				
45. Reduction in Library resources fund		67,850		April 2015	Major Proposal  Resources fund reductions will mean that fewer books, DVDs, CDs, spoken word materials and online resources will be purchased.  An Equality Impact Assessment has been undertaken in relation to this proposal which includes consultation results.	559
46. General efficiency savings within Libraries		2,100		April 2015	Internal Proposal	558